

SOCIAL ECONOMY *on the move...*

*At the crossroads of structural change
and regulation*



4th CIRIEC International Research Conference on Social Economy

OCTOBER 24-26, 2013 - University of Antwerp

PROGRAMME

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 Universiteit
Antwerpen

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WELCOME

A society without social economy? Seriously though? And yet its usefulness is even now being called into question, certainly in difficult times. Because social economy is somehow perceived as involving more expenditure than income. But that is not the case. Because besides the good figures that the social economy can present, such reasoning fails to take account of what the social economy actually delivers: the self-esteem of men and women who feel useful in a job that they feel cut out for, the renewing products and services that social entrepreneurs place on the market and the social advantage that the social economy generates. Profit that perhaps cannot be measured in figures, but that is essential for the well-being of a society. That is why we must continue to invest in social entrepreneurship, in meaningful jobs and in a forward-looking, rule-setting framework. What is important here is a constant interaction between policy, practice and scientific circles. So it is with open arms that I welcome the CIRIEC conference to Antwerp, because it is an opportunity to share experiences and knowledge between persons, countries and institutions.

Freya Van den Bossche, Flemish Minister
for Energy, Housing, Cities and Social Economy



WELCOME

Being the enterprising university that we are, embedded in the metropolitan hub of Antwerp, our institution has always set great store by creativity and social innovation in both formal education and in research. Socially aware, responsible enterprises and the social economy in particular therefore merit special consideration in numerous training courses and programmes. We are delighted, then, to be able to welcome to this scientific conference in Antwerp experts from all over the world.

This conference is an excellent opportunity for our researchers and for our social entrepreneurs to forge cross-frontier contacts and to sound out our expertise in the social economy before a broad international public.

Alain Verschoren, Rector of the University of Antwerp

Welcome to Belgium, Welcome to Antwerp, Welcome at Social economy on the move!

I am proud to be your hostess for the 4th CIRIEC Research Conference on social Economy that is held at the University of Antwerp. I've carried the social economy and the co-operations close to my heart for a long time now, I am the president of CIRIEC Belgium since 1980, I have been international president of CIRIEC and now I have the honor to welcome you all to this congress in my hometown.

The international crisis is a danger to the social economy because some people try to turn it in to something that is no more than a costly business, we all know that this is not the case and we will have to defend the social economy against its attackers. At the same time the crisis offers an opportunity to co-operations as the benefits they provide are more attractive again, now that most people have to cut-back on their spending.

I hope that in the coming days we will be able to discuss this and many more, on an international scale between participants that come from around the world, from different cultures and with different languages. Because through those differences we have one big common thing: our concern about the social economy and the co-operations.

Leona Detiège, President of CIRIEC Belgium

CIRIEC INTERNATIONAL

CIRIEC is a non-governmental international scientific organisation.

Its **objectives** are to undertake and promote the collection of information, scientific research, and the publication of works on economic sectors and activities oriented towards the service of the general and collective interest: action by the State and the local and regional public authorities in economic fields (economic policy, regulation); public utilities; public and mixed enterprises at the national, regional and municipal levels; the so-called « social economy » (cooperatives, mutuals, and non-profit organisations); etc.

CIRIEC has an original feature since it develops, in these fields, activities of interest for both managers and researchers; it aims at being a **meeting point and a locus of research** and reflection networking, without lobbying for any particular interests. CIRIEC acts as a platform for exchange of information and experiences in a spirit of cooperation and mutual enrichment for practitioners, managers and academics.

CIRIEC has therefore brought together numerous members and has created a **worldwide network** of academics and experts concerned by public, social and cooperative economy. CIRIEC's scientific network leads an analytical and comparative reflection on topical selected themes and also has a watch activity giving a critical review on current developments.

The International Scientific Association itself is also a network of 13 National Sections, themselves consisting of various members:

- ◆ enterprises and organisations associated with network-economics, either socio-political networks (government agencies, public administrations, socio-professional federations, trade unions, ...), or technical networks (public utilities, public or regulated enterprises, ...);
- ◆ enterprises and organisations from the “social economy” sector (cooperatives, mutuals, associations, foundations, non-profit or not-for-profit enterprises and organisations);
- ◆ experts and individual researchers from universities and research centers interested in CIRIEC's activities.

RESEARCH WITHIN CIRIEC

As scientific research centre CIRIEC undertakes **interdisciplinary research** in wide-ranging matters and issues at stake in the field of general and collective interest from a socio-economic perspective. Numerous studies – of a general or sectoral nature – were conducted on themes and issues related to services of general interest, but also on social health and health services and all types of services offered by social economy providers.

CIRIEC's main feature of research is its cross-sectoral and cross-disciplinary character. CIRIEC not only contributes to a better knowledge of the public, cooperative and social economy sectors, but it also allows cross-fertilising ideas and knowledge with a view to generate common understanding of concepts. In doing research, CIRIEC strives as much after scientific rigour as for social relevance.

Research focuses on **general and collective interest** present as much in the **public**, as in the **social and cooperative economic sectors**. The open questions and problems arising in those sectors appear to be close from one sector to another or from one country to another, especially when considered in the long run.

Research approaches are varied, wide-ranging and often policy-oriented:

- ◆ providing integrated definitions and concepts
- ◆ **delineating the field**, examining its evolution and showing the multiple overlaps and **interweaved relations** and features between public, social and cooperative organisations or activities (including mixed systems)
- ◆ providing historical perspectives, geographical/sectoral/institutional **comparative overviews** and this at international scale (Africa, Americas, Asia, Europe)
- ◆ carrying out analytical reflection on selected themes
- ◆ providing assessment and evaluation
- ◆ watching/monitoring research and topical issues dealt with by other networks within CIRIEC's field of interest.

CIRIEC's research is carried out by scientists, researchers and experts from various disciplines, sectors and countries. **Mutual understanding and enrichment** is favoured thanks to mainly physical meetings allowing for in-depth discussions between academics and experts stemming from various cultures and horizons, crossing different research traditions (economics, political science, history, sociology, management, public administration, etc.) and bringing in their theoretical or empirical knowledge with real-life experiences.

CIRIEC has a long tradition of reflection and work on **social economy** as a whole. It has been the pioneer of the understanding and promotion of this global concept including cooperatives, mutual societies, non-profit organisations and foundations. It has brought a significant contribution to the recognition and awareness of this sector of the economy based on collective private not for profit initiative. Its **International Scientific Commission** devoted to **Social and Cooperative Economy** chaired by Prof. Rafael Chaves, University of Valencia has been the locus for scientific reflection and has given birth to several initiatives and research networks specialised in one or the other field within social economy.

Several **research projects** have been recently carried out by this Commission, among which:

- ◆ Statutes and principles within social economy
- ◆ Social services and health care
- ◆ Governance and management in the social economy
- ◆ Satellite accounts of social economy enterprises : co-operatives and mutual societies
- ◆ Situation of the social economy in the European Union
- ◆ Promotion of the solidarity concept (at the basis of mutuals and cooperatives) through education
- ◆ Methods and indicators for the evaluation of the social economy
- ◆ Public policies and the social economy
- ◆ Weight of the social economy sector.

In 2005, this International Scientific Commission “Social and Cooperative Economy” proposed the organisation every two years (the odd years) alternately with CIRIEC's international congresses a **major scientific encounter** aiming at gathering junior and senior researchers interested in the various fields of

the social and cooperative economy. Indeed, international scientific meetings to take stock of the development of research on social economy as a whole were missing.

Without excluding practitioners or public authorities' representatives, the conference addresses thus mainly scholars, to compare notes on the interests and challenges for the various components of the social economy. As it does for its congresses, CIRIEC collaborates actively with one of its national sections to organise these research conferences.

Three international research conferences on Social Economy already took place:

"Strengthening and Building Communities : The Social Economy in a Changing World"

(Victoria, Canada, October 2007)

"The Social Economy in a World Facing a Global Crisis"

(Östersund, Sweden, October 2009)

"The Social Economy, Prop of a New Model of Sustainable Economic Development"

(Valladolid, Spain, April 2011).

CIRIEC Belgium now has the pleasure to organise the 4th CIRIEC International Research Conference on Social Economy focusing on *"Social Economy on the Move ... at the Crossroads of Structural Change and Regulation"*. CIRIEC Belgium associated with the University of Antwerp to organise the Conference on its premises from October 24-26, 2013.



CIRIEC Belgium is one of the 13 national sections of CIRIEC international and therefore shares its objectives and missions. As a research center, it is engaged in gathering information and scientific research and in the publication of works on economic and service-oriented activities of general and public interest.

CIRIEC Belgium is a scientific non-profit association with more than 60 members from: public and mixed enterprises at federal and regional level, intermunicipal structures, mutual associations, hospitals, cooperatives, mutual insurance companies, trade unions, associations, provinces, cities and municipalities, etc.

All members have access to the CIRIEC international newsletter (CIRIEC-News), CIRIEC's international scientific journal (*the Annals of Public and Cooperative Economics*), CIRIEC's publications (including the series of research papers) and other information (announcements of conference, seminars, etc.).

CIRIEC Belgium also offers access to its **documentation center**, members and non-members alike. About a hundred scientific journals and more than 4.000 books (books, reports, thematic files, records...) are available in public, social and cooperative economy. Annual reports from public, mixed or cooperative enterprises can also be consulted. Databases are regularly updated and available via internet.

CIRIEC Belgium has contributed to research, among which:

- ◆ the assessment of economic policy tools for employment, housing, territorial planning, transport and mobility
- ◆ the impact of European rules on public utilities and social services of general interest
- ◆ mutual enterprises
- ◆ the social market economy
- ◆ network infrastructures (notably the transport sector) and their impact on economic activity and employment
- ◆ intermunicipal cooperation
- ◆ financial and fiscal situation of local and regional authorities
- ◆ mixed local enterprises
- ◆ local public utilities (a.o. water, waste, transport)
- ◆ the performance of public enterprises
- ◆ satellite accounts for mutuals and cooperatives in Belgium
- ◆ redistributive aspects of public and social services at regional level.

CIRIEC Belgium regularly organises major public events:

- ◆ 50th anniversary of CIRIEC international (Brussels, September 1997)
- ◆ Discussion seminar on *Public services to the highest bidder* (Brussels, April 2003)
- ◆ International encounter on the occasion of the 50th anniversary of the transfer of the international headquarters from Geneva to Liège (Liège, November 2007)
- ◆ 4th CIRIEC International Research Conference on Social Economy on "*Social Economy on the Move ... at the Crossroads of Structural Change and Regulation*", in cooperation with the University of Antwerp (Antwerp, October 24-26, 2013).

HONORARY COMMITTEE

Henri Malosse, President of the European Economic and Social Committee

Ramón Luis Valcárcel Siso, President of the Committee of the Regions

Kris Peeters, Minister-president van de Vlaamse Regering, Vlaams minister van Economie, Buitenlands Beleid, Landbouw en Plattelandsbeleid

Freya Van den Bossche, Vlaams minister van Energie, Wonen, Steden en Sociale Economie

Ingrid Lieten, Viceminister-president van de Vlaamse Regering, Vlaams minister van Innovatie, Overheidsinvesteringen, Media en Armoedebestrijding

Jean-Claude Marcourt, Vice-président du Gouvernement wallon, Ministre de l'Economie, des PME, du Commerce extérieur, des Technologies nouvelles et de l'Enseignement supérieur

Karl-Heinz Lambertz, Ministerpräsident der Deutschsprachigen Gemeinschaft (DG) Belgiens, Minister für lokale Behörden

Cathy Berx, Gouverneur van Provincie Antwerpen

Peter Bellens, Gedeputeerde van Provincie Antwerpen

Marc Van Peel, Schepen voor Sociale economie Antwerpen

Alain Verschoren, Rector van de Universiteit Antwerpen



SCIENTIFIC COMMITTEE

Honorary members

Avner BEN NER (University of Minnesota, USA)

Luc BERNIER (ENAP, Québec, CIRIEC-Canada), President of the International Scientific Council of CIRIEC

Benoît LEVESQUE (Université du Québec à Montréal, CIRIEC-Canada)

José Luis MONZÓN (Universidad de Valencia, CIRIEC-Spain)

Philippe VAN PARIJS (Hoover Chair of Economic and social Ethics, Université catholique de Louvain, Belgium)

Scientific coordinators

Rafael CHAVES (Universidad de Valencia, CIRIEC-Spain), President of CIRIEC's International Scientific Commission "Social and Cooperative Economy"

Daniel CUYPERS (Universiteit Antwerpen, Belgium)

Danièle DEMOUSTIER (Institut d'Etudes Politiques de Grenoble, CIRIEC-France)

Fabienne FECHER (Université de Liège, CIRIEC-Belgium)

Nathalie VALLET (Universiteit Antwerpen, Belgium)

Josse VAN STEENBERGE (Universiteit Antwerpen, Belgium)

Eric BIDET (Université du Maine, Le Mans; ADDES, France)

Marie BOUCHARD (Université du Québec à Montréal, CIRIEC-Canada)

Bea CANTILLON (Universiteit Antwerpen, Belgium)

Astrid COATES (Universiteit Antwerpen, Belgium)

Chris J. CORNFORTH (Open University, UK)

Saskia CRUCKE (Hoge School Gent, Belgium)

Gemma FAJARDO (Universidad de Valencia, Spain)

Marek HUDON (Université Libre de Bruxelles, Belgium)

Marco MARINI (Sapienza Università di Roma, Italy)

Nadine RICHEZ-BATTESTI (Université de Marseille, CIRIEC-France)

Roger SPEAR (Open University, UK)

Ludwig THEUVSEN (Georg-August-Universität Göttingen, CIRIEC-Germany)

Gani ALDASHEV (Facultés Universitaires Notre Dame de la Paix, Namur & University Libre de Bruxelles, Belgium)

Carolina ANDIÓN (Universidade Federal de Santa Catarina, Brazil)

Cristina BARNA (University of Bucharest & Institute of Social Economy, Romania)

Marietta BUCHELI (Pontificia Universidad Javeriana de Bogotá, CIRIEC-Colombia)

Youssoufou CONGO (Université Protestante au Congo, DR Congo)

Alain de CROMBRUGGHE (Facultés Universitaires Notre Dame de la Paix, Namur, Belgium)

Marleen DENEF (Universiteit Antwerpen, Belgium)

Jorge DE SA (ISCSP-UTL Lisbonne, CIRIEC-Portugal)

Benito DÍAZ (Universidad de Los Andes, CIRIEC-Venezuela)

Bernard ENJOLRAS (Institute for Social Research, Oslo, Norway)

Abdou Salam FALL (Université Cheikh Anta Diop de Dakar, Senegal)

Antonio FICI (University of Molise, Italy)

Caroline GIJSELINCK (Vlaamse onderwijsbeleid, Belgium)

Dorothea GREILING (Johannes Kepler Universität Linz, Austria)

Hagen HENRÝ (University of Helsinki, Finland)

Maria Victoria HUERTAS DE MORA (Universidad cooperativa de Colombia, Colombia)

Hajime IMAMURA (Toyo University, CIRIEC-Japan)

Xavier ITCAINA (Institut européen de Florence, Italy)

Gurli JAKOBSEN (Copenhagen Business School, Denmark)

Marc JEGERS (Vrije Universiteit Brussels, Belgium)

Simeon KARAFOLAS (Technological Educational Institute of Western Macedonia, Greece)

Kai LEICHSENRING (European Centre for Welfare Policy and Research, Wien, Austria)

Matsuyo MAKINO (Kansai Gaidai University, CIRIEC-Japan)

Marie-Claire MALO (HEC Montréal, Canada)

Elena MELIA MARTÍ (Universidad Politecnica de Valencia, Spain)

Sybille MERTENS (Université de Liège, Belgium)

Nathalie MORAY (Universiteit Gent, Belgium)

Pekka PÄTTINIEMI (FinSERN - Finnish Social Enterprise Research Network, Finland)

Anaïs PERILLEUX (Université de Mons (Warocqué Business School), Belgium)

Francesca PETRELLA (Université de Marseille, France)

Charles ROCK (Rollins College, Florida, USA)

Pieter RUYS (Universiteit Tilburg, The Netherlands)

Mauricio SERVA (Universidade Federal de Santa Catarina, Brazil)

Ana SIMAENS (ISCTE-Lisbonne, CIRIEC-Portugal)

Tine VAN REGENMORTEL (Universiteit Leuven, Belgium)

Mirta VUOTTO (Universidad de Buenos Aires, Argentina)

Filip WIJKSTRÖM (Stockholm School of Economics, Sweden)

SOCIAL ECONOMY ON THE MOVE

... AT THE CROSSROADS OF

STRUCTURAL CHANGE AND REGULATION

Theme 1: Policy and ideology of social economy

Theme 2: Measurement and assessment of the social economy

Theme 3: Laws on social economy, legal statutes and types of undertaking

Theme 4: Financing mechanisms, state aid and public policies

Theme 5: Innovative management

Theme 6: Governance models

Theme 7: Network management, partnerships and stakeholders

Theme 8: Globalization and local anchoring

Theme 9: Social economy, social inclusion and fight against poverty

Theme 10: Social innovations, products and services



SCHEDULE AT A GLANCE: PLENARIES

(in 3 languages : EN — ES — FR)

FRIDAY OCTOBER 25th

9.00 - 9.45 WELCOME - PLENARY OPENING SESSION *Location: KBC-Toren*

9.45 - 10.15 PLENARY SESSION 1 *Location: KBC-Toren*

Avner BEN-NER, University of Minnesota, USA: **The globalised supply chain and the social economy**

10.45 - 12.00

SEMI PLENARY SESSION 1 *Location: Hof van LIERE - Tassiszaal II. A*

Social economy and international stakeholders

- ◆ Thierry JEANTET, President of "The Mont Blanc Meetings"
- ◆ Leandro MORAIS, Campina State University (Brazil) presenting the initiatives of the Social Economy Focal Point, International Labour Office (ILO)
- ◆ Catherine HOCK, Vice-President, International Relations, International Cooperative and Mutual Insurance Federation (ICMIF)
- ◆ Anne CLARK & Caroline BETTAN, Ashoka-Belgium

SEMI PLENARY SESSION 2 *Location: KBC-Toren*

Presentation of some international studies on social economy

- ◆ Ruben MONBALLIEU, McKinsey & Cie, "**McKinsey on Cooperatives**"
- ◆ José Luis MONZÓN CAMPOS & Rafael CHAVES ÁVILA, CIRIEC, study on "**The Social Economy in the European Union**" realised for the EESC
- ◆ Simon BROEK, Senior researcher /Managing partner, Ockham IPS (Institute for Policy Support), study by PANTEIA on "**The Current Situation and Prospect of Mutuals in Europe**" realised for the European Commission
- ◆ Danièle DEMOUSTIER & Rafael CHAVES ÁVILA, CIRIEC, "**The Emergence of the Social Economy in Public Policy**"
- ◆ Marie J. BOUCHARD, CIRIEC, "**Issues on the Production of Statistics for the Social Economy**"

20.00 Keynote: **Kris PEETERS**, Minister-President of Flanders (Belgium) at the dinner (at HORTA)

SATURDAY OCTOBER 26th

11.45 - 12.30 PLENARY SESSION 2 *Location: KBC-Toren*

- ◆ Philippe VAN PARIJS, Université Catholique de Louvain, Katholieke Universiteit Leuven and Oxford University, Belgium: **Social justice and the future of the social economy**
- ◆ Benoît LÉVESQUE, University of Québec in Montréal, Canada: **The social economy: in search of both an appropriate societal development model and an institutionalisation for its own development?**

KEYNOTE SPEAKERS



Avner Ben-Ner has published in the American Economic Review, Annals of Public and Cooperative Economics, Boston Law Review, Economica, Industrial Relations, Industrial and Labor Relations Review, Journal of Comparative Economics, Journal of Economic Behavior and Organization, Journal of Economic Perspectives, Journal of Economic Psychology, Nonprofit and Voluntary Sector Quarterly, Nonprofit Management and Leadership, Personality and Individual Differences, Yale Law Journal and other journals. He coedited with Helmut Anheier The Study of the Nonprofit Enterprise: Theories and Approaches (Kluwer, 2003), with Louis Putterman Economics, Values, and Organization (Cambridge, 1998/2001/2005).



Benoît Lévesque is an associate professor at Ecole nationale d'administration publique du Québec and emeritus professor at University of Quebec à Montréal. He was co-founder of Centre sur les innovations sociales (CRISES) and Alliance de recherche Universités/Communautés in social economy (ARUC-ÉS), organizations that he led until 2003. From 2002 until 2010, he chaired the International Scientific Council of CIRIEC International. Throughout his career, he led and published researches and numerous publications on economic sociology, the Quebec model of development, the social economy, social transformations, governance and the regional and local development.



Philippe Van Parijs studied philosophy, law, political economy, sociology and linguistics at the Facultés universitaires Saint Louis (Brussels) and the Universities of Louvain, Oxford, Bielefeld and California (Berkeley). He holds doctorates in the social sciences (Louvain, 1977) and in philosophy (Oxford, 1980). He is professor at the Faculty of economic, social and political sciences of the University of Louvain (UCL), where he has directed the Hoover Chair of economic and social ethics since its creation in 1991. From 2004 onwards he was for several years a Regular Visiting Professor of Philosophy at Harvard University. He was awarded numerous Prizes and an honorary doctorate by Laval University (Québec). He is a member of several editorial boards journals in Public Affairs, Politics, Ethics, Social and Political Philosophy. His books include Evolutionary Explanation in the Social Sciences (London & Totowa NJ 1981), Arguing for Basic Income (London, 1992, ed.), Real Freedom for All (Oxford 1995), Cultural Diversity versus Economic Solidarity (Brussels 2004, ed.)

SCHEDULE AT A GLANCE:

WORKSHOPS AND POSTERS SESSIONS

Friday October 25

	KBC TOREN	HOF VAN LIERE II.a—Tassiszaal	HOF VAN LIERE II.b—Greshamzaal
13.15-15.00	2.f EN—ES—FR SE performance measurement	7.a EN—ES—FR Networks between the social and public sector	9.c ES Social integration
15.00-16.30	8.a EN—ES—FR Territory construction processes	5.a EN—ES—FR Strategic behaviour and management	7.b FR Networks and organizations
17.00-18.45	4.a EN—ES—FR Public financing policies	2.e EN—ES—FR Impacts of SE	1.e EN Social enterprises and volunteering issues
8.30-10.00	6.a EN—ES—FR Governance of social enterprises	1.a EN—ES—FR New conceptual frameworks	9.d EN Social services
10.00-11.15	10.b EN—ES—FR Developing SE enterprises	1.c EN—ES—FR Cooperative experiences	1.d EN Emerging SE in Asia
14.00-15.30	2.b EN—ES—FR Measuring the SE field (part II)	5.c EN—ES—FR Stakeholders and innovative	3.d ES Legal and financial frames in Spain
15.45-17.00	6.b EN—ES—FR Governance of financial cooperatives	5.b EN—ES—FR Human resources issues	2.d EN Volunteering and member value
17.00-18.00	Poster session 4 ES SE and societal challenges	3.c EN—ES—FR The legal status of cooperatives	3.f ES Tax issues in Spain

Saturday October 26

SCHEDULE AT A GLANCE:

WORKSHOPS AND POSTERS SESSIONS

	HOF VAN LIERE II.c—Elsschotzaal	HOF VAN LIERE I.a—Scaldiszaal	HOF VAN LIERE I.b—Prentenkabinet
13.15-15.00	2.a EN—ES Measuring the SE field (part I)	8.b ES Local development facing globalization	6.c ES Governance cases from the world
15.00-16.30	9.b EN—ES Supporting SE inclusion action	9.a EN SE against poverty and exclusion	10.c FR Public support; enterprise creation; social dialogue
17.00-18.45	10.a EN—ES Cooperatives to answer new social	2.g ES SE enterprise performance	2.h ES CSR indicators
.....			
8.30-10.00	1.b EN—ES Welfare policy	Poster session 1 FR Employment and social action	4.b FR Quasi-markets and PPPs
10.00-11.15	3.a EN—ES European statutes	7.c ES Strategic issues in the agro business	3.e ES Concepts and laws
14.00-15.30	2.i EN—ES Measuring social impact	4.c ES Public policy and SE	7.d EN Networks in a social perspective
15.45-17.00	2.c EN—ES The contribution of SE	Poster session 2 ES Governance models	Poster session 3 EN SE and their communities
17.00-18.00	3.b EN—ES National SE laws	Poster session 5 ES SE and social action	Poster session 6 ES SE and networks

OVERVIEW OF WORKSHOPS PER THEME

Theme 1: Policy and ideology of social economy

- Workshop 1.a.** New conceptual frameworks
EN-ES-FR Saturday Oct. 26th / Hof van Liere (II.a- Tassiszaal) – 8.30-10.00
- Workshop 1.b.** Welfare policy
EN-ES Saturday Oct. 26th / Hof van Liere (II.c- Elsschotzaal) – 8.30-10.00
- Workshop 1.c.** Cooperative experiences
EN-ES-FR Saturday Oct. 26th / Hof van Liere (II.a- Tassiszaal) – 10.00-11.15
- Workshop 1.d.** Emerging SE in Asia
EN Saturday Oct. 26th / Hof van Liere (II.b- Greshamzaal) – 10.00-11.15
- Workshop 1.e.** Social enterprises and volunteering issues
EN Friday Oct. 25th / Hof van Liere (II.b- Greshamzaal) – 17.00-18.45

Theme 2: Measurement and assessment of the social economy

- Workshop 2.a.** Measuring the SE field (part I)
EN-ES Friday Oct. 25th / Hof van Liere (II.c- Elsschotzaal) – 13.15-15.00
- Workshop 2.b.** Measuring the SE field (part II)
EN-ES-FR Saturday Oct. 26th / KBC Toren – 14.00-15.30
- Workshop 2.c.** The contribution of SE
EN-ES Saturday Oct. 26th / Hof van Liere (II.c- Elsschotzaal) – 15.45-17.00
- Workshop 2.d.** Volunteering and member value
EN Saturday Oct. 26th / Hof van Liere (II.b- Greshamzaal) – 15.45-17.00
- Workshop 2.e.** Impacts of SE
EN-ES-FR Friday Oct. 25th / Hof van Liere (II.a- Tassiszaal) – 17.00-18.45
- Workshop 2.f.** SE performance measurement
EN-ES-FR Friday Oct. 25th / KBC Toren – 13.15-15.00
- Workshop 2.g.** SE enterprise performance
EN Friday Oct. 25th / Hof van Liere (I.a- Scaldiszaal) – 17.00-18.45
- Workshop 2.h.** CSR indicators
EN Friday Oct. 25th / Hof van Liere (I.b- Prentenkabinet) – 17.00-18.45
- Workshop 2.i.** Measuring social impact
EN-ES Saturday Oct. 26th / Hof van Liere (II.c- Elsschotzaal) – 14.00-15.30

Theme 3: Laws on social economy, legal statutes and types of undertaking

- Workshop 3.a.** European statutes
EN-ES Saturday Oct. 26th / Hof van Liere (II.c- Elsschotzaal) – 10.00-11.15
- Workshop 3.b.** National SE laws
EN-ES Saturday Oct. 26th / Hof van Liere (II.c- Elsschotzaal) – 17.00-18.00
- Workshop 3.c.** The legal status of cooperatives
EN-ES-FR Saturday Oct. 26th / Hof van Liere (II.a- Tassiszaal) – 17.00-18.00
- Workshop 3.d.** Legal and financial frames in Spain
ES Saturday Oct. 26th / Hof van Liere (II.b- Greshamzaal) – 14.00-15.30
- Workshop 3.e.** Concepts and laws
ES Saturday Oct. 26th / Hof van Liere (I.b- Prentenkabinet) – 10.00-11.15
- Workshop 3.f.** Tax issues in Spain
ES Saturday Oct. 26th / Hof van Liere (II.b- Greshamzaal) – 17.00-18.00

Theme 4: Financing mechanisms, state aid and public policies

- Workshop 4.a.** Public financing policies
EN-ES-FR Friday Oct. 25th / KBC Toren – 17.00-18.45
- Workshop 4.b.** Quasi-markets and PPPs
FR Saturday Oct. 26th / Hof van Liere (I.b- Pretenkabinet) – 8.30-10.00
- Workshop 4.c.** Public policy and SE
ES Saturday Oct. 26th / Hof van Liere (I.a- Scaldiszaal) – 14.00-15.30

Theme 5: Innovative management

- Workshop 5.a.** Strategic behaviour and management
EN-ES-FR Friday Oct. 25th / Hof van Liere (II.a- Tassiszaal) – 15.00-16.30
- Workshop 5.b.** Human resources issues
EN-ES-FR Saturday Oct. 26th / Hof van Liere (II.a- Tassiszaal) – 15.45-17.00
- Workshop 5.c.** Stakeholders and innovative management
EN-ES-FR Saturday Oct. 26th / Hof van Liere (II.a- Tassiszaal) – 14.00-15.30

OVERVIEW OF WORKSHOPS PER THEME

Theme 6: Governance models

Workshop 6.a. Governance of social enterprises
EN-ES-FR Saturday Oct. 26th / KBC Toren – 8.30-10.00

Workshop 6.b. Governance of financial cooperatives
EN-ES-FR Saturday Oct. 26th / KBC Toren – 15.45-17.00

Workshop 6.c. Governance cases from the world
ES Friday Oct. 25th / Hof van Liere (I.b- Prentenkabinet) – 13.15-15.00

Theme 7: Network management, partnerships and stakeholders

Workshop 7.a. Networks between the social and public sector
EN-ES-FR Friday Oct. 25th / Hof van Liere (II.a- Tassisaal) – 13.15-15.00

Workshop 7.b. Networks and organizations
FR Friday Oct. 25th / Hof van Liere (II.b- Greshamzaal) – 15.00-16.30

Workshop 7.c. Strategic issues in the agro business
ES Saturday Oct. 26th / Hof van Liere (I.a- Scaldiszaal) – 10.00-11.15

Workshop 7.d. Networks in a social perspective
EN Saturday Oct. 26th / Hof van Liere (I.b- Pretenkabinet) – 14.00-15.30

Theme 8: Globalization and local anchoring

Workshop 8.a. Territory construction processes
EN-ES-FR Friday Oct. 25th / KBC Toren – 15.00-16.30

Workshop 8.b. Local development facing globalization
ES Friday Oct. 25th / Hof van Liere (I.a- Scaldiszaal) – 13.15-15.00

Theme 9: Social economy, social inclusion and fight against poverty

Workshop 9.a. SE against poverty and exclusion
EN Friday Oct. 25th / Hof van Liere (I.a- Scaldiszaal) – 15.00-16.30

Workshop 9.b. Supporting SE inclusion action
EN-ES Friday Oct. 25th / Hof van Liere (II.c- Elsschotzaal) – 15.00-16.30

Workshop 9.c. Social integration
ES Friday Oct. 25th / Hof van Liere (II.b- Greshamzaal) – 13.15-15.00

Workshop 9.d. Social services

EN Saturday Oct. 26th / Hof van Liere (II.b- Greshamzaal) – 8.30-10.00

Theme 10: Social innovations, products and services

Workshop 10.a. Cooperatives to answer new social needs
EN-ES Friday Oct. 25th / Hof van Liere (II.c- Elsschotzaal) – 17.00-18.45

Workshop 10.b. Developing SE enterprises
EN-ES-FR Saturday Oct. 26th / KBC Toren – 10.00-11.15

Workshop 10.c. Public support; enterprise creation; social dialogue
FR Friday Oct. 25th / Hof van Liere (I.b- Pretenkabinet) – 15.00-16.30

CONFERENCE PROGRAMME

THURSDAY OCTOBER 24th

Location: Aula Rector DHANIS, University of Antwerp

11.00

Distribution of bags and lunch-buffet for those taking part in the visits

12.30 -Bus departure

Visit of social economy enterprises and organisations and activities in Antwerp and surroundings
(Werkhaven Antwerpen, Levanto, Web Turnhout)

18.30 - 21.00

*Welcome cocktail upon invitation from the City of Antwerp at the City Hall (Grote Markt, 1)
(speeches at 19.00)*

- ◆ **Koen KENNIS**, Alderman of Antwerp in charge of Finances, Tourism and Mobility
- ◆ **Freya VAN DEN BOSSCHE**, Flemish Minister of Energy, Housing, Cities and Social Economy
- ◆ **Léopold BEAULIEU**, President of CIRIEC international
- ◆ **Alain VERSCHOREN**, Rector of the University of Antwerp



FRIDAY OCTOBER 25th

Location: KBC-Toren

8.00

Distribution of bags and welcome coffee

9.00 - 9.45

Welcome—Plenary opening session

CHAIR: Josse VAN STEENBERGE, University of Antwerp, Belgium

- ◆ **Leona DETIEGE**, President of CIRIEC-Belgium
- ◆ **Yasmine KHERBACHE**, Chief of staff of Prime Minister Elio Di Rupo, Belgium
- ◆ **Inga VERHAERT**, Member of the Permanent Deputation of the Province of Antwerp, Belgium
- ◆ **Dirk VANHEULE**, Dean of the Law Faculty of the University of Antwerp, Belgium

9.45-10.15

Plenary session 1

CHAIR: Daniël CUYPERS, University of Antwerp, Belgium

- ◆ **Avner BEN-NER**, University of Minnesota, USA:
The globalised supply chain and the social economy

10.15

Coffee break

All plenary and semi plenary
sessions offer simultaneous
translation in 3 languages:
EN—ES—FR



FRIDAY OCTOBER 25th

10.45 - 12.00

SEMI PLENARY SESSIONS

Location: Hof van LIERE - Tassiszaal II. A: EN - ES - FR

SOCIAL ECONOMY AND INTERNATIONAL STAKEHOLDERS

CHAIR: Léopold BEAULIEU, President of CIRIEC international (CA)

- ◆ **Thierry JEANTET**, President of "The Mont Blanc Meetings"
- ◆ **Leandro MORAIS**, Campina State University (Brazil) presenting the initiatives of the Social Economy Focal Point, International Labour Office (ILO)
- ◆ **Catherine HOCK**, Vice-President, International Relations, International Cooperative and Mutual Insurance Federation (ICMIF)
- ◆ **Anne CLARK & Caroline BETTAN**, Ashoka-Belgium

Location: KBC-TOREN EN - ES - FR

PRESENTATION OF SOME INTERNATIONAL STUDIES ON SOCIAL ECONOMY

CHAIR: José Luis MONZÓN CAMPOS, University of Valencia, President of CIRIEC-Spain

Rafael CHAVES ÁVILA, University of Valencia, President of CIRIEC's International Scientific Commission on Social and Cooperative Economy

- ◆ **Ruben MONBALLIEU, McKinsey & Cie**, "McKinsey on Cooperatives"
- ◆ **José Luis MONZÓN CAMPOS & Rafael CHAVES ÁVILA**, CIRIEC, study on "The Social Economy in the European Union" realised for the EESC
- ◆ **Simon BROEK**, Senior researcher /Managing partner, Ockham IPS (Institute for Policy Support), study by PANTEIA on "The Current Situation and Prospect of Mutuals in Europe" realised for the European Commission
- ◆ **Danièle DEMOUSTIER & Rafael CHAVES ÁVILA**, CIRIEC, "The Emergence of the Social Economy in Public Policy"
- ◆ **Marie J. BOUCHARD**, CIRIEC, "Issues on the production of Statistics for the Social Economy"

12.00

Lunch-buffet in Aula Rector DHANIS

FRIDAY OCTOBER 25th

13.00 - 15.00

PARALLEL WORKSHOPS

Workshop 2.f. SE performance measurement

EN-ES-FR Location: KBC Toren

Chair: **Fabienne FECHER**

- ◆ **Dorothea Greiling & Sandra Stötzer**, *Strategic responses of non-profit organisations to performance measurement obligations: Empirical results from Austria*
- ◆ **Hassiba Djema & Messaoud Zerouti**, *Mesure de l'efficience technique et pratique du benchmarking dans les organisations non profit : Etude comparative des établissements hospitaliers en Algérie*
- ◆ **Hugues Mouchamps**, *Resurrecting an old body of literature to define the performance of social enterprises*
- ◆ **Ramon Bastida Vialcanet, Oriol Amat i Salas & Fernando Campa i Planas**, *Economic effects of the first application of accounting standards adapted to IAS 32 in cooperatives*
- ◆ **Luc Audebrand & Marie-Claire Malo**, *De l'inspiration à la création: les paradoxes entourant la naissance d'une coopérative de solidarité*

Workshop 7.a. Networks between the social and public sector

EN-ES-FR Location: Hof van Liere (II.a- Tassiszaal)

Chair: **Nathalie VALLET**

- ◆ **Annie Camus**, *Government-nonprofit relations: The maintenance challenge*
- ◆ **Anders Bro & Olle Westin**, *On the road towards reinforced cooperation: Emerging structures for co-production between the public sector and the social economy*
- ◆ **Ana Simaens & Nigel Roome**, *A systems approach to strategy in third sector organizations*
- ◆ **Luc Dielis & Annick Waegeman**, *Social-business innovation in Antwerp: Innovation and market-oriented thinking in Antwerp's social economy*
- ◆ **Carmela Guarascio**, *Public and private aids: autonomy and sustainability of social and solidarity experiences. International comparison between Bahia and Calabria*

FRIDAY OCTOBER 25th

13.00 - 15.00

Workshop 9.c. Social integration

ES

Location: *Hof van Liere (II.b- Greshamzaal)*

Chair: **Leandro MORAIS**

- ◆ **Verónica Haddad & Natalia Stein**, *La institucionalización de la economía social en Argentina*
- ◆ **Noemí Peña-Miguel, Joseba Iñaki De La Peña Esteban & Ana Fernández-Sainz**, *The cost of vital minimum social protection benefit: A first approach*
- ◆ **Antonia Caro & Esther Aretxabala**, *La economía social como impulso para la integración de los inmigrantes más vulnerables del País Vasco: El papel de las empresas sociales de inserción laboral*
- ◆ **José Antonio Ariza-Montes & Ana M. Lucia-Casademunt**, *Los empleados de las entidades no lucrativas: ¿una "rara-avis" del mercado de trabajo europeo?*
- ◆ **José Vieira Jordão & Ntalani Meza Manuel**, *Asociaciones y cooperativas en la lucha contra la pobreza y la exclusión social en Angola*



FRIDAY OCTOBER 25th

13.00 - 15.00

Workshop 2.a. Measuring the SE field (part I)

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Marie J. BOUCHARD**

- ◆ **Akira Kurimoto**, *To estimate the scope and size of the social economy in Japan: Challenges for producing comprehensive statistics*
- ◆ **Eva Rückert & Francisco Sarracino**, *Assessing the solidarity economy in Luxembourg*
- ◆ **Dragan Vukmirović, Milena Stevović, Rade Ćirić, Mirjana Smolcić & Svetlana Jelić**, *Satellite accounts for cooperative economy of the Republic of Serbia, 2009-2010*
- ◆ **Nobuko Kanaya**, *The role and market share of nonprofit organizations in the quasi-market: An analysis of the long-term care services market in Japan*
- ◆ **Jorge de Sá**, *Cuenta Satélite de la economía social en Portugal*

Workshop 8.b. Local development facing globalization

ES Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **Baleren BAKAIKOA**

- ◆ **Carmen López Martín & Teresa Montero Romero**, *La posición financiera de las empresas de economía social de Andalucía*
- ◆ **Amalia Hidalgo-Fernández & Sergio Román-Pizarro**, *Los mecanismos de defensa de las cooperativas de crédito en España*
- ◆ **Ivette Tatiana Castilla Carrascal**, *Mercado solidario en el Brasil: Contribución de las redes de economía solidaria*
- ◆ **Marco Aurélio Maia Barbosa Oliveira Filho & Ana Lucia Cortegoso**, *Building supply chains as a strategy for territorial development and strengthening of solidarity economic ventures*
- ◆ **Marietta Bucheli**, *Situación actual y perspectivas del sector cooperativo en Colombia - una mirada hacia el enfoque territorial y la construcción de paz*

FRIDAY OCTOBER 25th

13.00 - 15.00

Workshop 6.c. Governance cases from the world

ES Location: Hof van Liere (I.b- Prentenkabinet)

Chair: Carmen MARCUELLO

- ◆ **Carmen Galve Górriz & Alejandro Hernández Trasobares**, *Marco institucional, concentración de la propiedad y resultados de la gran empresa familiar en Latinoamérica y España*
- ◆ **Maritza Melgarejo Mojica**, *Propuesta metodológica para desarrollar competencias asociadas a valores básicos de la economía social. Un mecanismo de transmisión de valores: Estudio de caso en cooperativas de trabajo asociado (CTA) de Bogotá – Colombia*
- ◆ **María del Mar Gálvez-Rodríguez, María Del Carmen Caba-Pérez & Manuel López-Godoy**, *La autorregulación nacional versus internacional de las ONG: La experiencia del caso africano*
- ◆ **Cynthia Srnec**, *Las redes de empresas de la economía social: La construcción de una gobernanza estratégica ante la crisis*
- ◆ **Alejandro Mungaray, Michelle Taxis, Martín Ramírez, José G. Aguilar & Natanael Ramírez**, *Emprendimiento solidario y desarrollo de microempresas de base social: Una experiencia de trabajo conjunto y aprendizaje colectivo en Baja California*

15.00 - 16.30

Workshop 8.a. Territory construction processes

EN-ES-FR Location: KBC Toren

Chair: Avner BEN-NER

- ◆ **Xabier Itçaina**, *Catholicism, social economy and territorial politics in the Basque Country and in Italy: Does religion still matter?*
- ◆ **Cristina Barna & Ancuța Vameșu**, *Reviving social economy in Romania – between emerging social enterprises in all sectors, surviving communist coops, and subsidiaries of globalization actors*
- ◆ **Amanda Latinne**, *The Mondragon group facing globalization : A study on image and reality*
- ◆ **Nadine Richez-Battesti & Francesca Petrella**, *Economie sociale et solidaire et action publique en France: Entre fragmentation et institutionnalisation, quel régime territorial en Région Provence-Alpes-Côte d'Azur ?*

Workshop 5.a. Strategic behaviour and management

EN-ES-FR Location: Hof van Liere (II.a- Tassiszaal)

Chair: Ludwig THEUVSEN

- ◆ **Paulo R. A. Cruz Filho**, *Le positionnement stratégique dans les entreprises d'économie sociale: Vers une approche solidaire et institutionnelle*
- ◆ **Michel Séguin & Marie-Claude Beaudin**, *La finalité des coopératives comme antécédent à l'attraction organisationnelle*
- ◆ **Jesús María Gómez García, Guillermo Aleixandre Mendizábal & Azucena Román Ortega**, *Innovación y Economía social: un análisis empírico del comportamiento innovador en el sector empresarial de la economía social en algunas regiones españolas*
- ◆ **Charlotte Moreau, Sybille Mertens & François Pichault**, *La professionnalisation de la gestion des ressources humaines : Proposition de grille d'analyse*

FRIDAY OCTOBER 25th

15.00 - 16.30

Workshop 7.b. Networks and organizations

FR Location: *Hof van Liere (II.b- Greshamzaal)*

Chair: **Marco MARINI**

- ◆ **Benjamin Huybrechts & Julie Rijpens**, *Building legitimacy for new hybrid organizations: The case of renewable energy cooperatives in Europe*
- ◆ **Enzo Pezzini**, *Les associations des coopératives. Potentialités, défis, modèles d'organisations*
- ◆ **Zerdani Tassadit**, *Gouvernance de réseaux d'organisations collectives: Dynamique, processus et travail institutionnel*
- ◆ **Marie-Claire Malo & Luc Audebrand**, *Le management stratégique d'un réseau d'organisations de l'économie sociale : L'Accorderie, Échanger et Coopérer*

Workshop 9.b. Supporting SE inclusion action

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Matsuyo MAKINO**

- ◆ **Leandro Morais & Miguel Bacic**, *Social and Solidarity Economy, youth employment and the fight against poverty: the case of public works and employment programmes in Brazil*
- ◆ **Camille Meyer**, *Pour une étude plurielle des banques communautaires de développement brésiliennes*
- ◆ **Alejandro Mungaray, Martin Ramirez-Urquidy, Natanael Ramírez-Angulo & Michelle Texis**, *Promoting social inclusion and employment through microenterprise development*
- ◆ **Alexander Borda-Rodriguez & Sara Vicari**, *Co-operative movement in Malawi: Challenges and prospects*

Workshop 9.a. SE against poverty and exclusion

EN Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **Daniël CUYPERS**

- ◆ **Carmen Mathijssen**, *Cooperative social restaurants: An innovative instrument in the fight against poverty in the rural context*
- ◆ **Marlene Walk, Itay Greenspan, Honey Crossley, Femida Handy & Meenaz Kassam**, *Mind the gap: Discrepancies between expectations and experiences of clients utilizing job training services in a social purpose enterprise*
- ◆ **Vanessa Pereira Simon, Gustavo Matarazzo Rezende & Sérgio Luis Boeira**, *Where are the women? The empowerment and the participation of women in social and solidarity economy*
- ◆ **Sofia Adam**, *Social exclusion and labour market integration: Social cooperatives for people with mental health problems in Greece*

FRIDAY OCTOBER 25th

15.00 - 16.30

Workshop 10.c. Public support; enterprise creation; social dialogue

FR Location: Hof van Liere (I.b- Prentenkabinet)

Chair: Danièle DEMOUSTIER

- ◆ **Myriam Matray & Jacques Poisat**, *Les pôles de coordination de l'économie sociale et solidaire dans un territoire au service de l'innovation sociale et de l'émergence de nouveaux projets : deux exemples dans le Roannais*
- ◆ **Maurício Roque Serva, Gustavo Matarazzo Rezende, Vanêssa Pereira Simon & Sérgio Luis Boeira**, *Technological incubators of popular cooperatives, an initiative university in engendering social and solidarity economy enterprises*
- ◆ **Cecilia Navarra & Elena Vallino**, *Who had the idea to build up a grassroots organization? Some evidence from Senegal and Burkina Faso*
- ◆ **Laura Nirello**, *Social dialogue in social economy organisations: A study of the relationship between employers and trade unions in the French social and medico-social sector*

16.30

Coffee break

17.00 - 18.45

Workshop 4.a. Public financing policies

EN-ES-FR Location: KBC Toren

Chair: Rafael CHAVES ÁVILA

- ◆ **Ednalva Felix das Neves, Milena Pavan Serafim & Miguel Juan Bacic**, *A policy for social inclusion by means of the solidarity economy in Brazil*
- ◆ **Lionel Prouteau & Viviane Tchernonog**, *The public financing of French voluntary associations in times of crisis: evidences, challenges and perspectives*
- ◆ **Karolina Majdzińska**, *Aid and support for the social economy in Poland. The case of social cooperatives*
- ◆ **Dumitru Dragoș Jaliu, Anamaria Sidonia Răvar**, *Mechanisms for financing social economy organisations – constraints and opportunities. A case study of Romania*
- ◆ **Ana María López Pérez**, *Tratamiento fiscal de las políticas públicas para las cooperativas de trabajo asociado en España y en la comunidad valenciana*

FRIDAY OCTOBER 25th

17.00 - 18.45

Workshop 2.e. Impacts of SE

EN-ES-FR Location: *Hof van Liere (II.a- Tassiszaal)*

Chair: **José-Luis MONZÓN CAMPOS**

- ◆ **Mayo Itzel Suárez Román, Ramón Soriano Robles & José Daniel Gómez López**, *Efecto de las microempresas en la calidad de vida de mujeres en comunidades rurales pobres*
- ◆ **Belén Castro & Rosa Santero**, *Social economy and gender wage differentials. Evidence for the Spanish economy*
- ◆ **Carmen Marcuello & Pablo Nachar-Calderón**, *Organizaciones económicas y desarrollo humano. Una propuesta metodológica y su aplicación en un caso específico: Rabobank*
- ◆ **Gloria Torrealba & Isaías Covarrubias**, *Valoración de impactos de los servicios financieros de las cajas de ahorro del Estado Lara (Venezuela)*
- ◆ **Juan Manuel Martínez Louvier**, *Assessment of the poverty impacts of value chain development at the Ts'umbal Xitalha region derived from the Social Economy practices*

Workshop 1.e. Social enterprises and volunteering issues

EN Location: *Hof van Liere (II.b- Greshamzaal)*

Chair: **Chris J. CORNFORTH**

- ◆ **Jacques Defourny & Marthe Nyssens**, *Social cooperatives: When social enterprises meet the cooperative tradition*
- ◆ **Bruna Bruno & Damiano Fiorillo**, *Voluntary work and labour income*
- ◆ **Isabella Hatak & Dietmar Roessl**, *CSR in cooperative banks: Generating value for members as internal stakeholders*
- ◆ **Marek Hudon & Céline Louche**, *Transforming social enterprises: the case of Kenyan and Vietnamese microfinance institutions*
- ◆ **Danilo Malta Ferreira, Ana Lucia Cortegoso, Ioshiaqui Shimbo, Callil João & Regina Gandolfi**, *Timeline Construction Process as Systematization Instrument of Experiences in Solidarity Economy. Multidisciplinar and Integrated Core of Studies , Formation and Intervention in Solidarity Economy*

FRIDAY OCTOBER 25th

17.00 - 18.45

Workshop 10.a. Cooperatives to answer new social needs

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Dorothea GREILING**

- ◆ **Amita Dharmadhikary-Yadwadkar**, *Can the cooperative be an appropriate model for urban waste collection and disposal in India? A case study of swach, Pune, India*
- ◆ **Christian Lautermann**, *Energy cooperatives as entrepreneurial actors of the energy transition*
- ◆ **Dominika Potkańska**, *DIO – Do It With Others. Emergency of community oriented food cooperatives in Poland as an example of social innovation (case of Warsaw)*
- ◆ **Letícia Dal Picolo Dal Secco, Maria Lúcia Teixeira Machado, Maria Zanin & Ana Lúcia Cortegoso**, *Analysis of the Brasilian production of thesis and dissertations about recyclable material pickers with according of the conception of science of XXI century*



FRIDAY OCTOBER 25th

17.00 - 18.45

Workshop 2.g. SE enterprise performance

ES Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **Gurli JAKOBSEN**

- ◆ **Zuray Melgarejo, Francisco J. Arcelus & Katrin Simón**, *Labour-owned and participatory capitalist firms: different approaches to their financial and operative challenges*
- ◆ **Rafaela Pizarro-Barceló & Ángel García-Ortiz**, *Crisis financiera y el proceso de reestructuración del sector español de cooperativas de crédito*
- ◆ **Elies Seguí-Mas & Helena-María Bollas-Araya**, *Sustainability assurance on the 300 biggest cooperatives of the world: An exploratory analysis*
- ◆ **Alicia Mateos-Ronco & Natalia Lajara-Camilleri**, *Incidencia de las condiciones macroeconómicas en la estructura de capital de las sociedades cooperativas agrarias españolas*

Workshop 2.h. CSR indicators

ES Location: *Hof van Liere (I.b- Prentenkabinet)*

Chair: **Ana SIMAENS**

- ◆ **Jose Luis Retolaza & Leire San-Jose**, *Perspectiva ontológica de los stakeholders y medida del valor social*
- ◆ **Jorge Augusto Gutierrez Pona, Thiago Henrique Moreira Goes, Régio Márcio Toesca Gimenes, Pery Francisco Assis Shikida & Fátima Maria Pegorini Gimenes**, *Responsabilidad social empresarial en las cooperativas agropecuarias paranaenses*
- ◆ **Begoña Villarroya Lequericaonandia & Elena Inglada Galiana**, *¿Siguen las ONG españolas los mecanismos voluntarios de accountability? Análisis del seguimiento de un grupo de ONG españolas de los principios propuestos por la fundación Lealtad*
- ◆ **Juana Isabel Genovart Balaguer, Emilio Mauleón Méndez & Francina Orfila Sintes**, *La información social en las cuentas anuales y el informe de gestión de las cooperativas*
- ◆ **Aitziber Mugarra, Arantza Echaniz & Marta Enciso**, *Responsabilidad social de la banca en el actual periodo de crisis: comparación de la banca cooperativa y tradicional*

20.00

Dinner at HORTA with **Kris PEETERS**, Minister-President of Flanders (Belgium), as Keynote.

SATURDAY OCTOBER 26th

8.30 - 10.00

Workshop 6.a. Governance of social enterprises

EN-ES-FR Location: KBC Toren

Chair: **Marc JEGERS**

- ◆ **Saskia Crucke, Nathalie Moray & Nathalie Vallet**, *Internal representation and factional faultlines as antecedents for board performance in hybrid organizational forms: A theoretical framework*
- ◆ **Roger Spear**, *Multi stakeholder governance in social enterprise*
- ◆ **Chris Cornforth**, *Governing social enterprises: Steering between mission drift and failure*
- ◆ **Edgardo Bucciarelli, Gianfranco Giulioni & Gianluigi Nico**, *Providing micro-credit in developed countries: Does the Abruzzo micro-credit financing programme meet the criteria used in underdeveloped countries?*

Workshop 1.a. New conceptual frameworks

EN-ES-FR Location: *Hof van Liere (II.a- Tassiszaal)*

Chair: **Eric BIDET**

- ◆ **Pieter H.M. Ruys**, *The architecture of a social enterprise: The relational approach*
- ◆ **Kevin T. Jackson**, *Analysis and design of normative conceptual frameworks of social economy*
- ◆ **John Justin McMurtry**, *Prometheus, Trojan Horse or Frankenstein?: The social and solidarity economy as community creation, market wedge, or state monster*
- ◆ **Gani Aldashev & Cecilia Navarra**, *What do we know about the economics of development of NGOs? Some stylized facts*

Workshop 9.d. Social services

EN Location: *Hof van Liere (II.b- Greshamzaal)*

Chair: **Bea CANTILLON**

- ◆ **Baleren Bakaikoa Azurmendi, Enekoitz Etxezarreta Etxarri & Mikel Zurbano Irizar**, *The third sector targeting social services for the elderly: The collaborative model with the social initiative organizations in Gipuzkoa*
- ◆ **Sudha Kornginnaya**, *Social inclusion in primary cooperatives in India - issues and challenges*
- ◆ **Harri Kostilainen & Pekka Pättiniemi**, *Management orientations, resilience and innovation in Finnish work integration social enterprises*

SATURDAY OCTOBER 26th

8.30 - 10.00

Workshop 1.b. Welfare policy

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Daniel CUYPERS**

- ◆ **Teresa Savall Morera & Rafael Chaves Ávila**, *Is social economy effectively participating in public policies? The Spanish experience*
- ◆ **Erika Bertazzo**, *Social economy as the protagonist of public welfare?*
- ◆ **Gurli Jakobsen**, *Social entrepreneurship and social value*

Poster Session 1 Employment and social action

FR Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **Malika AHMED ZAID-CHERTOUK**

- ◆ **Marco Alberio & Diane-Gabrielle Tremblay**, *La performance dans les entreprises d'insertion au Québec : Réconcilier l'économique et le social*
- ◆ **Malika Ahmed Zaid-Chertouk & Karima Benamara**, *Social action and regulation of the social economy sector in Algeria: Analysis of the future of social action devices*

Workshop 4.b. Quasi-markets and PPPs

FR Location: *Hof van Liere (I.b- Prentenkabinet)*

Chair: **Fabienne FECHER**

- ◆ **Marie-Céline Jamoye & Sybille Mertens**, *Les entreprises sociales sur un quasi-marché : comment résister aux risques d'isomorphisme ? Etude de cas sur le marché des titres-services en Belgique*
- ◆ **Patrick Gianfaldoni & Pierre-Henri Morand**, *Incentives, procurement and regulation of work integration social enterprises: Old ideas for new firms?*
- ◆ **Clément Morlat, Kleber Pinto-Silva & Cathy Zadra-Veil**, *Les partenariats public-privé peuvent-ils servir l'économie sociale et solidaire? Clefs de déconstruction d'un paradoxe établi*
- ◆ **Danièle Demoustier**, *L'ESS face aux transformations du marché du travail: deregulation ou re régulation; le cas français*

SATURDAY OCTOBER 26th

10.00 - 11.15

Workshop 10.b. Developing SE enterprises

EN-ES-FR Location: KBC Toren

Chair: **Matsuyo MAKINO**

- ◆ **Jorge Hernando Molano Velandia**, *Perfil de competencias necesarias para que los emprendedores culturales creen y desarrollen empresas de economía solidaria en Colombia*
- ◆ **Kazuhiko Mikami**, *Raising capital by issuing transferable membership in a worker cooperative*
- ◆ **Khrystyna Pavlyk**, *Social innovation transfer or how social entrepreneurship started to evolve in Ukraine*

Workshop 1.c. Cooperative experiences

EN-ES-FR Location: Hof van Liere (II.a- Tassiszaal)

Chair: **Pieter H.M. RUYS**

- ◆ **Sandrine Ansart, Amélie Artis & Virginie Monvoisin**, *The challenge of "banalisation" for co-operative banks: Dynamics, turbulences and state of the crisis*
- ◆ **Bernard Paranque**, *Propriété privée et action collective : De la coopération comme réappropriation du monde*
- ◆ **Leire Uriarte Zabala & Eneritz Pagalday Tricio**, *La experiencia cooperativa de Mondragon y la economía solidaria del Sur*

Workshop 1.d. Emerging SE in Asia

EN Location: Hof van Liere (II.b- Greshamzaal)

Chair: **Eric BIDET**

- ◆ **Hyungsik Eum & Eric Bidet**, *Comprendre un concept dans son contexte : L'économie sociale en Corée du Sud*
- ◆ **Norimichi Goishi**, *Recent development and features of social enterprises and social economy in Japan and Korea*



SATURDAY OCTOBER 26th

10.00 - 11.15

Workshop 3.a. European statutes

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Jorge DE SÁ**

- ◆ **Irene Escuin Ibáñez**, *La consecución del principio de libre establecimiento a través de la sociedad cooperativa europea: El procedimiento de traslado de domicilio*
- ◆ **Maria Font-Mas**, *Los estatutos europeos de las empresas de la economía social: ¿un paso adelante?*
- ◆ **Agustin Romero-Civera, Fernando García García & Concepcion Bartual**, *Las cooperativas europeas ante la propuesta de directiva del consejo sobre la base común consolidada del impuesto de sociedades*

Workshop 7.c. Strategic issues in the agro business

ES Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **María Pilar ALGUACIL MARÍ**

- ◆ **Ana María García-Pérez, Cándido Roman-Cervantes & Marian García Martínez**, *From agribusiness cooperative to organism netchain or learning netchain?*
- ◆ **Elena Meliá Martí & Mª Pía Carnicer Andrés**, *Financial and economic characterization of the major agri-food cooperative groups in the European Union*
- ◆ **François Rouchet, Philippe Lebailly & Ton Vu Dinh**, *Sector del lichi Thieu en el distrito de Thanh Ha (provincia de Hai Duong, Vietnam): Estrategias de los productores y caso de la asociación de producción y comercialización del lichi Thieu de Thanh Ha*

Workshop 3.e. Concepts and laws

ES Location: *Hof van Liere (I.b- Prentenkabinet)*

Chair: **Gemma FAJARDO-GARCIA**

- ◆ **Gemma Fajardo-García**, *Social economy enterprises: Aims and principles*
- ◆ **Carole Conde Bonfil**, *Méjico: ¿hacia dónde van la Ley de la economía social y solidaria y el instituto nacional que ésta creó?*
- ◆ **Alejandro Díaz Moreno**, *Las empresas de economía social en la Ley 5/2011. Las sociedades laborales y su adaptación a las nuevas perspectivas*

11.15

Coffee break

SATURDAY OCTOBER 26th

11.45 - 12.30

Location: KBC-Toren

Plenary session 2

CHAIR: Fabienne FECHER, Editor of CIRIEC's international scientific Journal Annals of Public and Cooperative Economics, University of Liège, Belgium

- ◆ **Philippe VAN PARIJS**, Université Catholique de Louvain, Katholieke Universiteit Leuven and Oxford University, Belgium: **Social justice and the future of the social economy**
- ◆ **Benoît LÉVESQUE**, University of Québec in Montréal, Canada: **The social economy: in search of both an appropriate societal development model and an institutionalisation for its own development?**

12.45

Lunch-buffet in Aula Rector DHANIS

14.00 - 15.30

PARALLEL WORKSHOPS

Workshop 2.b. Measuring the SE field (part II)

EN-ES-FR Location: KBC Toren

Chair: **Marie J. BOUCHARD**

- ◆ **Fabienne Fecher & Wafa Ben Sedrine-Lejeune**, *Satellite accounts for cooperatives, mutual societies and companies with social purposes in Belgium*
- ◆ **Amélie Artis, Marie J. Bouchard & Damien Rousselière**, *L'économie sociale compte-t-elle ? Comment la compte-t-on ? Représentations de l'économie sociale à travers les indicateurs statistiques*
- ◆ **Benoît De Hertogh, Béatrice Bosschaert, Bénédicte Sohet & Sébastien Pereau**, *Tentative de caractérisation du taux d'implantation de l'économie sociale au niveau communal. Indicateurs socio-économiques communaux et économie sociale sont-ils liés ?*
- ◆ **Laura Jacobs, Caroline Gijselinckx & Peter De Cuyper**, *More than work integration. Strategy for the delimitation of a population of social economy actors for a monitor of the social economy in Flanders*

SATURDAY OCTOBER 26th

14.00 - 15.30

Workshop 5.c. Stakeholders and innovative management

EN-ES-FR Location: *Hof van Liere (II.a- Tassiszaal)*

Chair: **Roger SPEAR**

- ◆ **Dorothea Greiling & Ludwig Theuvsen**, *Sustainability as a management innovation in public enterprises: A conceptual framework and empirical results*
- ◆ **Joanna Schmidt, Bartosz Slawecki**, *Episodic volunteers as natural resource: A narrative analysis of management practices during big events in Poland*
- ◆ **Diane-Gabrielle Tremblay**, *Innovative work-life management in the social economy childcare centers in Québec: the influence of social dialogue/democratic management?*

Workshop 3.d. Legal and financial frames in Spain

ES Location: *Hof van Liere (II.b- Greshamzaal)*

Chair: **Rafael CHAVES ÁVILA**

- ◆ **Pablo Fernández Carballo-Calero & Christian Herrera Petrus**, *Métodos de resolución extrajudicial de conflictos en las sociedades cooperativas: La experiencia de la Comunidad Autónoma de Galicia*
- ◆ **Amalia Hidalgo-Fernández & Javier Bernabéu Aguilera**, *Un análisis de la regulación andaluza de las secciones de crédito*
- ◆ **Miguel Ángel Zubiaurre Artola, Lorea Andicocoechea Arondo & Ainhoa Saitu**, *Análisis de la implementación de la CINIIF 2 en las cooperativas de trabajo asociado de la Comunidad Autónoma del País Vasco*
- ◆ **Francisco José Torres Pérez**, *Análisis legal de la implementación de la RSC en las sociedades cooperativas*

Workshop 2.i. Measuring social impact

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Nicole ALIX**

- ◆ **Nicole Alix & Adrien Baudet**, *La mesure de l'impact social des entreprises sociales: Acteurs, objectifs, outils et régulation*
- ◆ **Eva G. Fekete**, *The visibility and the measurement of the importance of social and solidarity economy*
- ◆ **Isabel Sánchez-Hernández & Dolores Gallardo-Vázquez**, *A conceptual and methodological research about the orientation towards social responsibility in cooperatives*
- ◆ **Glòria Estapé-Dubreuil & Consol Torreguitart-Mirada**, *Determinants of social reporting in the microfinance sector*

SATURDAY OCTOBER 26th

14.00 - 15.30

Workshop 4.c. Public policy and SE

ES Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **Elena MELIÁ MARTÍ**

- ◆ **Lupe García, Francisca Carcelén, L. Tuaza, Carlos Saénz & Oscar-René Vargas**, *Las estrategias de economía popular y solidaria en las Comunas Jambelí y Villingota: Una alternativa para el desarrollo?*
- ◆ **Jarrison Martinez Collazos**, *Políticas públicas para la economía solidaria en Colombia; una mirada a la década 2002-2012*
- ◆ **Ricardo Reier Forradellas, Noelia Muñoz del Nogal & Vicente Enciso de Yzaguirre**, *Crisis económica, tercer sector y estado del bienestar: la solución sueca*
- ◆ **Ana Lucia Cortegoso & Isabella Ap. Lussi**, *Institutionalization of a technological incubator for popular cooperatives in a public university in Brazil as part of public policy*

Workshop 7.d Networks in a social perspective

EN Location: *Hof van Liere (I.b- Prentenkabinet)*

Chair: **Ana SIMAENS**

- ◆ **Alexandra Moskovskaya, Oleg Oberemko & Marina Chernysheva**, *“Dependent” and “Independent” social enterprises: A comparative study of organizations in international perspective*
- ◆ **Hajime Imamura**, *Accumulation of the relational skills in Japan for promoting horizontal solidarity of social economy enterprises in the provision of services of general interest*

15.30

Coffee break



SATURDAY OCTOBER 26th

15.45 - 17.00

Workshop 6.b. Governance of financial cooperatives

EN-ES-FR Location: KBC Toren

Chair: **Sybille MERTENS**

- ◆ **Paula Cabo & João Rebelo**, *The Efficiency of the Portuguese agricultural credit co-operatives governance model*
- ◆ **Gilles Caire, Pascal Glemain & Sophie Nivoix**, *Les banques coopératives françaises dans la crise : L'occasion d'un retour aux valeurs ?*
- ◆ **Michel Séguin**, *Proximité entre les membres et les coopératives financières : Une valeur ajoutée*
- ◆ **Noreen Byrne & Olive McCarthy**, *Value Proposition Preferences of Credit Union Members*

Workshop 5.b. Human resources issues

EN-ES-FR Location: Hof van Liere (II.a- Tassiszaal)

Chair: **Roger SPEAR**

- ◆ **Olivier Brolis & Marthe Nyssens**, *Do social enterprise discriminate less than for-profit organization? Influence of mission and multiculturalism on prejudiced*
- ◆ **Izold Guihur, André Leclerc & Gilles Marcoux**, *Co-operative Identity and Intent to Quit : The Role of Human Resources Management Practices*

Workshop 2.d. Volunteering and member value

EN Location: Hof van Liere (II.b- Greshamzaal)

Chair: **Saskia CRUCKE**

- ◆ **Giacomo Manetti, Elena Como, Marco Bellucci & Luca Bagnoli**, *Investing in volunteering: measuring social returns of private investments in volunteer recruitment, training and management activities*
- ◆ **Peter Suter & Markus Gmür**, *Member value in housing co-operatives*
- ◆ **Dineo Seabe**, *The determinants of volunteering: Explaining how conceptions of neighbours and strangers influence volunteering decisions*

SATURDAY OCTOBER 26th

15.45 - 17.00

Workshop 2.c. The contribution of SE

EN-ES Location: Hof van Liere (II.c- Elsschotzaal)

Chair: Alberto ZEVY

- ◆ Marjan Vanuystel & Johan Desseyn, *Evaluating job creation: lessons from Antwerp experiences*
- ◆ Sandra Ramos & Paulo Reis Mourão, *The determinants of the growth and solidification of the third sector: A comparative analysis*
- ◆ Millán Díaz-Foncea & Carmen Marcuello, *Evolución del sector cooperativo en España*
- ◆ Marco A. Marini & Alberto Zevi, *Consumer cooperatives in oligopolistic markets: Theory and practice*

Poster Session 2 Governance models

ES Location: Hof van Liere (I.a- Scaldiszaal)

Chair: María Pilar ALGUACIL MARÍ

- ◆ Vicente Enciso, Noelia Muñoz del Nogal & Ricardo Reier, *Need for integration of social business organizations in continuous improvement model "responsible and innovate organizations"*
- ◆ Ramon Fisac-Garcia, Manuel Acevedo-Ruiz & Ana Moreno-Romero, *The role of ICT in scaling up social impact*
- ◆ Natalia Lajara-Camilleri, Sergio Marí-Vidal & Ricardo J. Server Izquierdo, *La internacionalización como factor relevante en la competitividad de las cooperativas agrarias*
- ◆ Itziar Villafañez Perez, *La regulación de la administración de las cooperativas en el País Vasco y España. Los diferentes stake-holders y los deberes y responsabilidades de los administradores.*
- ◆ Belén García Álvarez, *El deber de lealtad de los patronos y de los altos directivos de las entidades no lucrativas*

Poster Session 3 SE and their communities

EN Location: Hof van Liere (I.b- Prentenkabinet)

Chair: Karl BIRKHÖLZER

- ◆ Karl Birkhölzer, *Developing alternative microeconomic strategies for social enterprises*
- ◆ Ryszard Stocki & Andrzej Bielecki, *Common meritocracy: A multi-agent system as the model for a co-operative community in healthcare*
- ◆ Joris Dewispelaere, *Social economy empowering employees and their family enterprises and higher education institutes join in 'learning at the workplace'*
- ◆ Juan Francisco Nunez & Claudio E. Pousa, *Consumption and innovation of fair trade products: Analysis of the social movement's evolution from the consumer's values perspective*
- ◆ Mary Marete, Joan Thomson & Edgar Yoder, *Cooperative member commitment and satisfaction: the Kenya Murang'a nutribusiness cooperative*

SATURDAY OCTOBER 26th

17.00 - 18.00

Poster Session 4 SE and societal challenges

ES Location: KBC Toren

Chair: **Rafael CHAVES ÁVILA**

- ◆ **Ednalva Felix Das Neves, Valter Palmieri Júnior & Miguel Juan Bacic**, *The challenges of the solidary economy in a society of the consumption*
- ◆ **Ana Lucia Cortegoso & Isabella Ap. Lussi**, *Institutionalization of a technological incubator for popular cooperatives in a public university in Brazil as part of public policy*
- ◆ **Isabel Barrachina Martínez, Carla Sancho Mestre & David Vivas Consuelo**, *Per capita funding in public health care in the Valencian Community: Efficiency assessment of Public-Private-Partnership versus public management*
- ◆ **Sonia Martín López, Josefina Fernández Guadaño, Paloma Bel Durán & Gustavo Lejarriaga Pérez de las Vacas**, *Measures to encourage the creation of labour-managed firms from the different levels of education*

Workshop 3.c. The legal status of cooperatives

EN-ES-FR Location: *Hof van Liere (II.a- Tassiszaal)*

Chair: **Cristina BARNA**

- ◆ **Peter Bosmans & Jean-Pierre Pollénus**, *Développement du mouvement coopératif en Belgique: La valeur ajoutée sociale des sociétés coopératives doit-elle être inscrite dans le Code des Sociétés?*
- ◆ **Olympia Klimi-Kaminari & Constantine L. Papageorgiou**, *Nécessité d'harmoniser les définitions des termes de coopération: Le cas du règlement 1435/2003*
- ◆ **François Moens, Aline Bingen & Dimitri Coutiez**, *Le secteur coopératif comme levier pour les reconversions collectives ? Regards croisés sur des expériences développées à l'étranger et des initiatives passées*

Workshop 3.f. Tax issues in Spain

ES Location: *Hof van Liere (II.b- Greshamzaal)*

Chair: **Elena MELIÁ MARTÍ**

- ◆ **María Pilar Alguacil Marí**, *Tratamiento fiscal de las operaciones de las cooperativas con sus miembros*
- ◆ **Sofía Arana Landín**, *Can social economy bill be a shelter against state aids*

SATURDAY OCTOBER 26th

17.00 - 18.00

Workshop 3.b. National SE laws

EN-ES Location: *Hof van Liere (II.c- Elsschotzaal)*

Chair: **Astrid COATES**

- ◆ **Jon Morandeira Arca & Enekoitz Etxezarreta Etxarri**, *Reconsidering social economy: A conceptual theoretical analysis through Spanish law 5/2011 on social economy*
- ◆ **Deolinda Aparício Meira**, *The Portuguese law on social economy*
- ◆ **Lenka Pčolinská**, *Social economy, its perception and possibilities of its development in conditions of the Slovak republic*

Poster Session 5 SE and social action

ES Location: *Hof van Liere (I.a- Scaldiszaal)*

Chair: **Rafael MILLÁN CALENTI**

- ◆ **Irune Suberbiola-Galbizu & Susana Serrano-Gazteluurrutia**, *Tax possibilities to "return" to the labour enterprises its character of social economy entities through the participation of workers in the means of production*
- ◆ **José de Jesús Rivera de la Rosa, Karla Guzman Portillo & Josue Ramírez Medel**, *The social economy in Mexico: fad or real alternative to development?*
- ◆ **Rafael Millán Calenti**, *Economy social communication, social inclusion and combating poverty*
- ◆ **José Antonio Ariza-Montes, Mariano Carbonero-Ruz, M. Carmen Lopez-Martin & Pilar Tirado-Valencia**, *Characterization of social innovation in social action institutions in the province of Cordoba (Spain)*

Poster Session 6 SE and networks

ES Location: *Hof van Liere (I.b- Prentenkabinet)*

Chair: **Ricardo SERVER**

- ◆ **Régio Marcio Toesca Gimenes, Fátima Eduarda Schmitk, Rodrigo Mouro Marques & Fátima Maria Pegorini Gimenes**, *Market value of the industrial and agricultural company Coamo*
- ◆ **Emilio Galdeano-Gómez, Juan Carlos Pérez-Mesa, María García-Barranco, José Ángel Aznar-Sánchez & Ángeles Godoy-Durán**, *Co-opetition networks and added-value in agrifood cooperatives: An analysis on stakeholder relationships within the supply chain*
- ◆ **Xoan Miguel Concheiro Abal**, *Supporting people for their projects. A network for collective and cooperative entrepreneurship: EUSUMO NETWORK*



VISITS OF SOCIAL ECONOMY ENTERPRISES

THURSDAY OCTOBER 24th—p.m.

• WERKERVARINGSBEDRIJVEN - TURNHOUT

WEB addresses **unemployed people and employees** from the Kempen area who need intensive coaching during their search for a sustainable job. We organise education and training and offer work experience or employment.

WEB also supports employers by providing training and support for their employees and by providing advice and support in developing a customised HR policy.

To realise this, WEB has created:

- a **professional and efficient organisation** that pays attention to participation, quality and modernisation;
- a **team** of professional, enthusiastic and committed assistants;
- an **open organisation culture** that respects the target group, its employees and the environment.

WEB is situated in the Kempen and co-operates intensively with stakeholders from the region, Flanders and Europe.

Education and guidance

WEB organises several activities to support unemployed people in their search for a sustainable job. We can help them with the following:

- coaching,
- work experience,
- professional training,
- screening and orientation,
- training of job application skills.

Employment

WEB has developed its **own employment initiatives** for those who need more time and support to changeover to sustainable employment.

We have jobs available within:

- the second hand shop
- the restaurant
- repair workshop for electrical appliances
- domestic help

Contact information:

VZW WEB

VZW SW WEB

Steenweg op Tielen 70

2300 Turnhout

Tel 014 46 27 10

Fax 014 46 27 11

info@webwerkt.be

www.webwerkt.be



VISITS OF SOCIAL ECONOMY ENTERPRISES



• LEVANTO

Levanto works with people having difficulties to enter the labour market. Levanto is experienced in vocational training and social economy and has a good view on today's labour market and the challenges this brings (migration, youth unemployment, multiproblems, ...).

We are a social economy company and our mission is to participate in the creation of tomorrow's labour market in Belgium. A labour market where everyone can be active. We want to strengthen unemployed people and employees in the discovery and development of their (work) opportunities by means of a portfolio of instruments:

- job counseling and career advice (2.000 per year)
- vocational training (160 per year)
- work experience programme (yearly 270 contracts of 1 year)
- social economy companies (long term contracts for socially employed: 125 FTE)

For employers we are a partner in their search of skilled employees and we offer guidance to vulnerable employees. As a company we offer a diversity of services in the following sectors: construction, cleaning, logistics, environment and care.

<http://www.levanto.be/>

• WERKHAVEN ANTWERPEN

Werkhaven Antwerp is a company that is taking action to achieve the entrepreneurship of 1,000 jobs on the social economy in Antwerp. We are not alone, we work closely with our partners, such as top state companies, local and regional authorities, social service and welfare departments which are already active in the social economy.

Werkhaven Antwerp association offers a helping hand in all kinds of works. Our team workers perform the job under the supervision of experienced, qualified instructors. The workers are trained at workshops and they obtain work experience and thus their chances for a better job in the City, social service and welfare or the labor market will be increased.

Werkhaven Antwerpen vzw
Bisschoppenhoflaan 615-617
2100 Deurne
e-mail : info@werkhaven.antwerpen.be
<http://www.werkhaven.be/>



SOCIAL EVENTS

● Thursday October 24th

18.30-21.00 Welcome cocktail upon invitation from the City of Antwerp at the City Hall (speeches at 19.00)

Address: Grote Markt, 1

- ◆ **Koen KENNIS**, Alderman of Antwerp in charge of finances, tourism and mobility
- ◆ **Léopold BEAULIEU**, President of CIRIEC international
- ◆ **Alain VERSCHOREN**, Rector of the University of Antwerp

● Friday October 25th

20.00 Dinner at Horta

Address: corner Hopland & Maria Pijpelincxstraat

Dinner with the intervention of **Kris PEETERS**, Minister-President of Flanders, Belgium

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